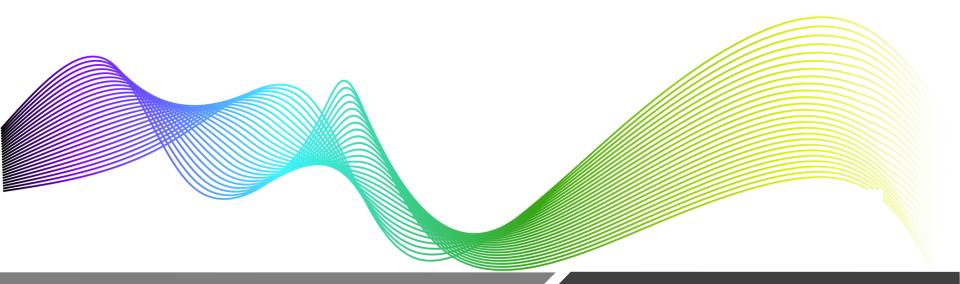


Developing a Canadian Green Steel Supplier

IRON ORE PELLET PLANT



## Forward Looking Statement



Forward-looking statements relate to future events or the anticipated performance of the Company and reflect management's expectations or beliefs regarding such future events and anticipated performance. In certain cases, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "believes", or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved", or the negative of these words or comparable terminology. By their very nature forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual performance of the Company to be materially different from any anticipated performance expressed or implied by the forward-looking statements.

Important factors that could cause actual results to differ from these forward-looking statements include risks related to failure to define mineral resources, converting estimated mineral resources to reserves, the grade and recovery of ore which is mined varying from estimates, future prices of vanadium and other commodities, capital and operating costs varying significantly from estimates, political risks arising from operating in Finland and Peru, uncertainties relating to the availability and costs and availability of financing needed in the future, changes in equity markets, inflation, changes in exchange rates, fluctuations in commodity prices, delays in the development of projects, conclusions of economic evaluations, changes in project parameters as plans continue to be refined, uninsured risks and other risks involved in the mineral exploration and development industry.

Although the Company has attempted to identify important factors that could cause actual performance to differ materially from that described in forward-looking statements, there may be other factors that cause its performance not to be as anticipated. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements. These forward-looking statements are made as of the date of this presentation and the Company does not intend, and does not assume any obligation, to update these forward-looking statements.

†Qualified Persons ("QP") as defined by National Instrument 43-101 (NI 43-101)

#### BLACKROCK PROJECT

Claude Bisaillon P Geo.	SGS Geostat	Geology and Mineral Resource Estimation
Isabelle Leblanc, P.Eng.	BBA Inc	Mineral reserve estimation, mine planning, mining infrastructure
Andre Allaire, P.Eng.	BBA Inc	Processing, Surface infrastructure, estimate integration, financial model, overall NI 43-101 integration
Nathalie Fortin, P.Eng.	WSP	Environmental
Nicolas Skiadas, P.Eng.	Journeaux Associates	Tailings and Water management

#### MUSTAVAARA PROJECT

Ville-Matti Seppä, EurGeol.	European Federation of Geologist	Mustavaara mineral resource
ville-iviatti seppa, Lui dedi.	Lui opeaii i euci atioii di dediogist	iviustavaara illilierariesource

#### **CORPORATE DISCLOSURE**



## Strategic Resources - BlackRock Project Highlights



- Permitted iron ore pellet plant at deep sea port with access to infrastructure and global markets
- Plan to produce 4 million tonnes of direct reduction iron ore pellets per year
  - US\$470M capex iron pelletizer project that yields ~US\$45/t margins at current direct reduction grade pellet premiums of ~US\$60/t
  - Offtake agreements in place with Javelin Global Commodities to provide feed and sell DR pellets
- Permitted expansion for a <u>direct reduction furnace</u> to produce direct reduced iron (700 ktpa)
- Future integration to <u>permitted mine and plant that will produce pig iron, vanadium and titanium</u> with 39year mine life and tier one operating costs
- Unrivaled shareholders and partners: Quebec Government (41%) and Orion Mine Finance (41%)
  - Federal public port with natural gas from TransCanada pipeline and low-cost hydroelectric power, enables cost-effective and lower CO2 emission pellets compared to plants in the Labrador Trough
  - ~C\$200 million Government infrastructure development: conveyor, natural gas line, hydro-electric power supply & process water supply
- Shift from blast furnaces to electric arc furnaces (EAFs) is supported by governments to reduce CO2 emissions by up to 75% per tonne of steel
  - Direct reduction grade pellets and direct reduced iron will be in deficit as EAFs go from 30% to 50% of global steel manufacturing, a 2 billion tonne a year market

Developing a Canadian green steel supplier providing solutions for the iron metallics deficit with great partners and significant growth projects



### The BlackRock Project - Canada



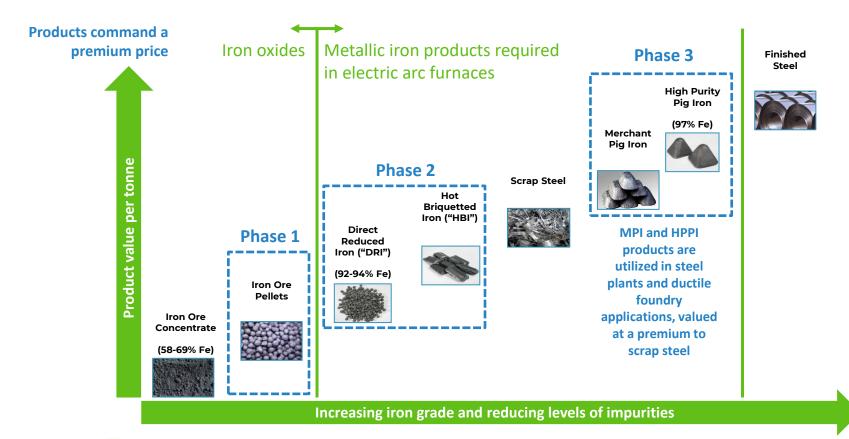
The First Step – The Iron Pelletizer

(Port Saguenay, Quebec)

### High Value Steel Inputs Required for the EAF Transition



- The 'Phase 1' pellet plant at Port Saguenay will produce 4Mt per year of direct reduction grade pellets
- Strategic has permits to produce direct reduced iron that can be pressed into hot briquetted iron, which would be 'Phase 2' project development at Port Saguenay
- 'Phase 3' would integrate the permitted BlackRock mine and would produce high purity pig iron as well as vanadium and titanium

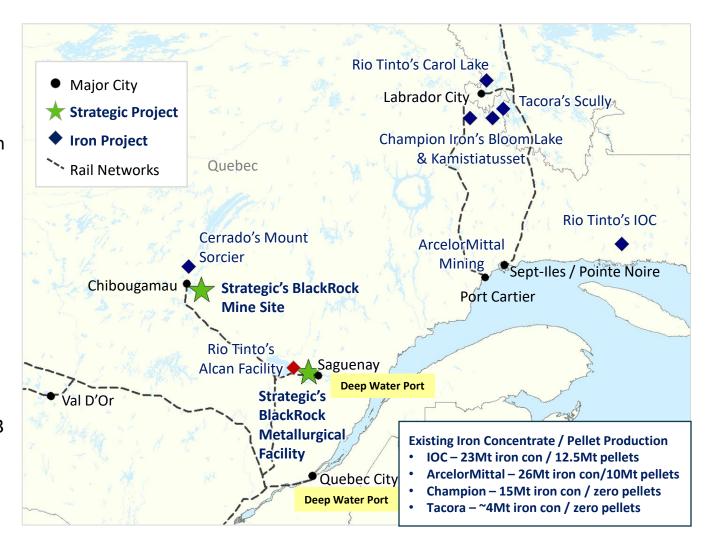




# The Northern Québec Iron Landscape



- Québec will be a focal point for the high-grade iron concentrate and high-grade iron metallic products that will drive the green steel transition
- Strategic's BlackRock project is ideally positioned near existing mines, infrastructure, communities and ports that provides ongoing services to the steel value chain
- Quebec & Labrador produce ~70 mtpa of iron concentrate and ~23 mtpa of iron pellets but expansion of iron pellet capacity is limited by permitting and emissions issues

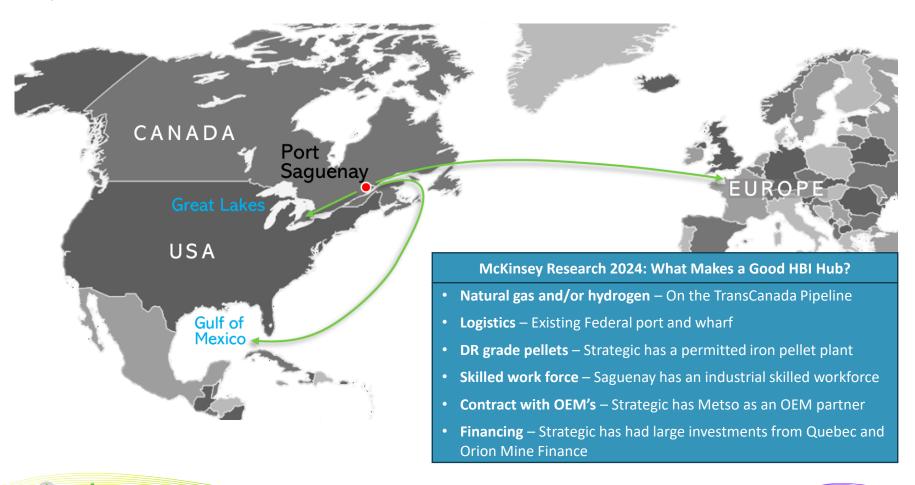




## Port Saguenay's Access to Markets



- The port provides excellent access to steel manufacturing in the Great Lakes Region, Gulf of Mexico and Europe.
- The low carbon nature of the product will be well suited for Europe's future Carbon Border Adjustment Mechanism





## Saguenay – A Developed Industrial Area



- Population 280,000+ producing aluminum, hydro electricity, forest & foundry products
- Close to Quebec City / 45-minute flight from Montreal to public airport/AirForce Base near our Port
- Local university with 6,500 students and 8 institutions with technical and professional programs





## Port Saguenay - Existing Infrastructure







#### Lease

Strategic Resources has a long-term lease at the port

#### **Government Support**

Federal and provincial governments funding a C\$111M multi-user conveyor facility that will take iron con and pellets to and from the facility – currently under construction

#### Industrial zone

- Industrial permitted zone 15 square kilometers
- Existing areas include pads, roads and railroad spur

#### **Wharf Capacity**

- Deep sea wharf 14 m draft at low tide, open four seasons
- Marcel-Dionne wharf can berth ships up to 100 000 DWT. Wharf is 286 meters long and can load up to small capsize vessels
- New wharf being developed on the East side of the existing terminal. This will handle ships up to 25 000 DWT, with 11.7 m draft and 221m long (Lakers for shipment into the Great Lakes)
- Storage capacity 250,000 m<sup>2</sup> (additional lay down areas planned in excess of 100 000 m<sup>2</sup>)



# New C\$110m Conveyor System at Port Saguenay





A 3D model of the Port of Saguenay's future conveyor. (File photo)

PHOTO: COURTESY OF THE PORT OF SAGUENAY

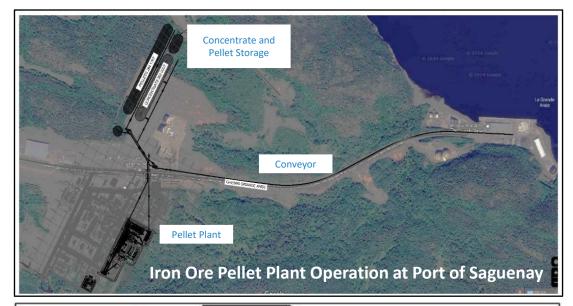
New two-way conveyor system at Port Saguenay to handle iron ore product under construction to be completed end of 2025

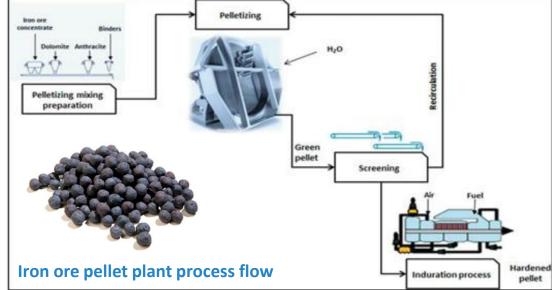


### Phase 1 - Iron Pellet Plant



- Strategic has chosen Metso as its OEM provider for the pellet plant in Saguenay
  - ~55% of the initial capital estimate is the purchase of the plant from Metso
- The plant will leverage the conveyor system currently being constructed by the Port and government authorities to transport seaborne iron concentrate from the wharf to the plant
- This two-way conveyor system will also be utilized to send the finished pellets back to the wharf for export







## Secured a Long-term Iron Supply Agreement



- In November, 2024, Strategic Resources signed agreements with Javelin Global Commodities to procure direct reduction ("DR") grade iron concentrate to supply the 4 million tonne per annum plant and to market and sell the DR grade pellets.
- Javelin will be the exclusive agent for purchase of iron concentrate feed and the marketing of the iron ore pellets.
- A 10-year contract from the completion of construction with an option for Strategic to terminate after seven years from the commencement of production.
- Javelin will be paid a percentage fee on the total cost of the iron concentrate feed and percentage fee of the revenue from direct reduction iron pellet sales.
- Javelin can also provide a working capital facility of up to US\$150 million for the Project for a period of up to three years.

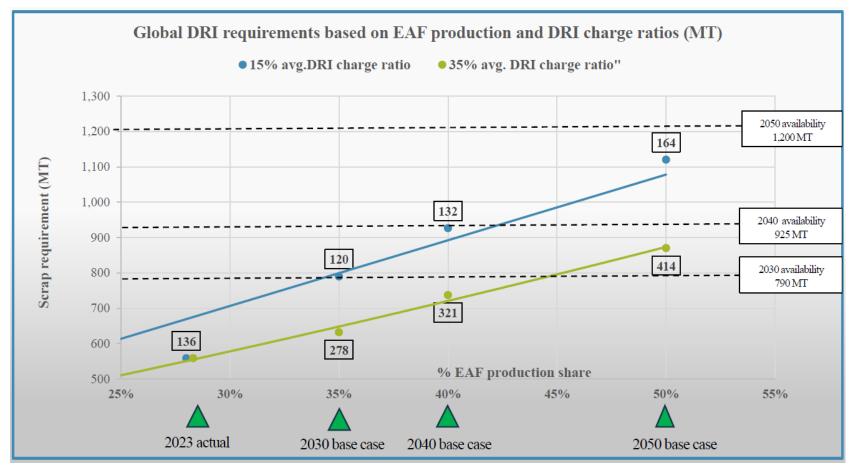
Key Terms of Supply and Marketing Agreements			
Term:	10 years from commencement of production with right to terminate after 7.		
Fees:	A percentage of iron ore concentrate value and a percentage of DR grade pellet value. Specific terms are confidential and will be integrated into the planned Feasibility Study.		
Process:	Open book purchase and sale strategy that will source from multiple mines.  Strategic will be able to select and blend feed based on spec. and logistics costs as presented by Javelin.  Javelin can offer hedging services for logistics, short-term pricing and counter party risk.		
Key Terms of Non-binding US\$150M Working Capital Facility			
Term:	3 years		
Security:	1 <sup>st</sup> security against current assets (iron concentrate, WIP material and DR grade pellets)		



### How Much Direct Reduced Iron is Needed?



- The world will need between 164Mt to 414Mt of direct reduced iron by 2050, assuming that 50% of steel making is done by electric arc furnace
- The need is determined by availability and quality of scrap material; higher EAF conversion or reduced scrap availability and/or quality will increase these demand forecasts



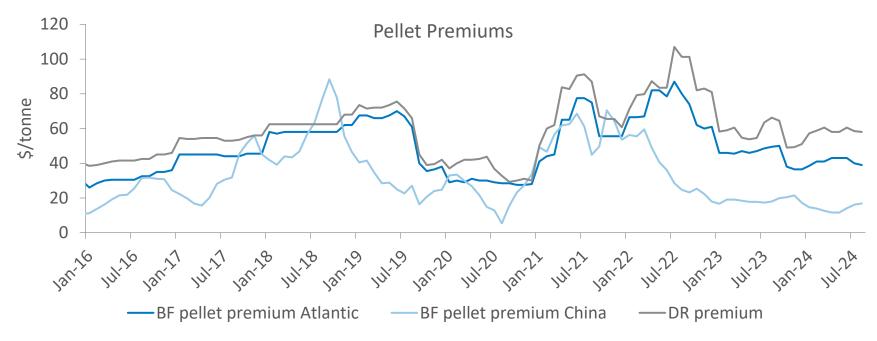
Source: World Steel Dynamics Analysis



### Direct Reduction Pellet Market



- Pellet and pellet feed are currently only 15% of the global seaborne iron market
  - BMO sees a trend towards pellet and pellet feed making up ~30% of market share to serve new direct reduced iron projects globally, which in turn feed the electric arc furnaces
- DR grade pellets achieves larger premiums compared to blast furnace pellets
  - Currently at ~US\$60/t, a ~US\$20/t premium over blast furnace pellets in the Atlantic market
- Steel producers will be paying more attention to the embedded carbon and inputs from pelletizing iron ores over time; these differences may drive added pricing premiums for "greener" pellets



Source: BMO Capital Markets, Wood Mackenzie and Bloomberg



## Iron Pellet Plant - Capital and Operating Costs



■ With current direct reduction pellet premiums at ~US\$60/ tonne, Strategic believes the projects cost structure puts it in a great position to generate substantial margin

Operating Costs	US\$ / tonne	Phase 1 Initial Capital	US\$M	
Raw Materials & Consumables	\$7.90	4 million tonno plant		
Utilities	\$4.65	4 million tonne plant – Metso-Outotec EPC proposal	\$294	
Labour and Maintenance	\$3.03	Storage, construction and		
Other	\$0.73	installation	\$119	
Total Variable Costs	\$13.17	Owners Costs	\$16	
Total Fixed Costs	\$3.14	Contingency	\$42	
<b>Total Per Tonne Operating Costs</b>	\$16.31	Total Initial Capital Cost	\$470	

Low cost, high margin business plan offers significant cash flow potential and leverage to iron pellet premiums



# Iron Pellet Plant Project Timeline



- Strategic will work to secure a construction funding package consisting of debt, equity and a working capital facility during H1 2025
  - Societe Generale has been engaged to work on US\$300M of project finance debt
  - Strategic's two major shareholders will help to finance the remaining required capital

### **Illustrative Construction Timeline:**

	Q4 24	Q1 25	Q2 25	Q3 25	Q4 25	2026	2027	2028
Close Feed Agreements	<b>√</b>							
Feasibility Study								
Debt and Equity Funding Package								
Construction & Ramp-up								



# Capital Structure and Shareholders

C\$6.7M

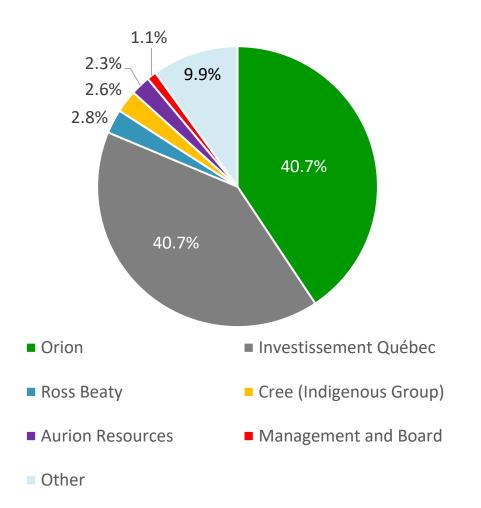


Shares (M)
59.0
3.9
63.0
\$0.63
С\$37М

Cash & Equivalents (Dec 31, 2024)

\$1.50	00
\$1.00	00
\$0.50	00
Feb-24 - Apr-24 - Apr-24 - Jun-24 - Jun-24 - Oct-24 - Oct-24 - Dec-24 - Jan-25 - Feb-25 - Feb-25 -	
Prico	

### **Existing Shareholders**





### Long-term Iron Metallics Permitted Growth Plans



The company has multiple, already permitted phases of growth for future expansion

#### Merchant Plant Using 3rd Party Feed BlackRock and 3rd Party Feed Phase 1 Phase 2 Phase 3 Build the Tenova direct Build the BlackRock mine in Secure direct reduction ("DR") grade off-take from a trading reduction unit that can either central Quebec house or iron concentrate use natural gas or hydrogen to producer convert iron pellets to metallic Build the open slag bath iron furnace and converter furnace Construct a 4 million tonne per year iron pelletizer from Metso Produce DRI product and it may Add high-purity pig iron, be briquetted into HBI Outotec titanium slag and vanadium slag as products Sell DR grade pellets at a Move substantially up the iron ore value chain and capture substantial premium to iron substantially more margin concentrate prices **Amending Existing Permit Permitted Permitted**

Note: Phase 1 as described above is an independent economic scenario from the BlackRock National Instrument 43-101 Feasibility Study ("FS"), which was effective on November 18, 2022. Phase 1 will not exploit any of the company's mineral reserves. It is possible that the full BlackRock Project as was described in the FS could benefit from Phase 1 and Phase 2 infrastructure in the future, but the potential benefits are unknown at this time.





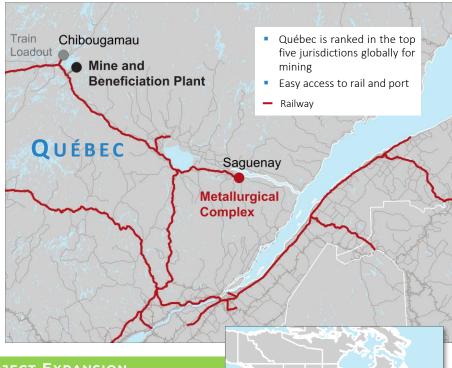
# A Unique Fully Permitted Multi-Metal Project



#### BLACKROCK PROJECT OVERVIEW

- Multi-metallic ferroalloy project located in Québec
  - Project with an integrated mine and concentrator in Chibougamau with metallurgical facility at Port Saguenay
  - Targeting production of merchant pig iron ("MPI"), vanadium and titanium
- Low-cost supplier to the North American market for Vanadium & high purity merchant pig iron, a critical ingredient for electric arc furnaces ("EAF") to dilute impurities in scrap steel
- Advantaged infrastructure access for rail, road, port and electricity
- Strong project sponsors, community and provincial support
- Major international engineering and technical partners
- Environmental permitting at the mine already secured
- Geology well understood & Metallurgy already pilot tested

#### STRATEGICALLY LOCATED IN MINING FRIENDLY JURISDICTION



### PRODUCT PORTFOLIO - SUBSTANTIAL POTENTIAL FOR PROJECT EXPANSION



Iron



Producing an average of 526 kt MPI per year over the project life



Vanadium



Producing an average of 4.4 kt  $\mathrm{FeV}_{80}\,\mathrm{per}$  year over the project life



**Titanium** 



Producing an average of 118 kt Ti slag per year over the project life



## Generational Resource with Exploration Upside

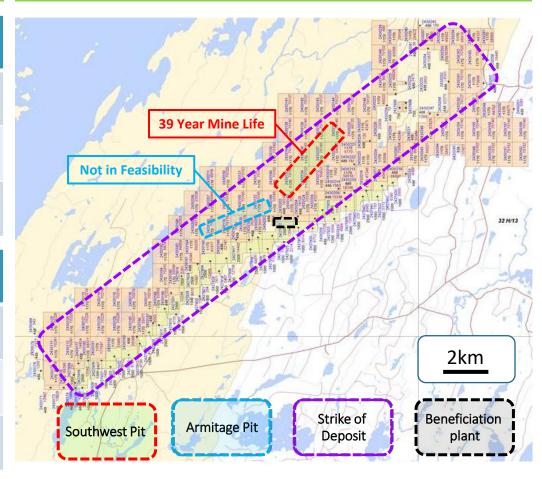


### SUMMARY RESERVES AND RESOURCES (MT)

Proven & Probable	Southwest Deposit	Armitage Deposit	Total
Contained Fe <sub>2</sub> O <sub>3</sub> (Iron Oxide)	51.4	-	51.4
Contained V <sub>2</sub> O <sub>5</sub> (Vanadium Pentoxide)	0.6	-	0.6
Contained TiO <sub>2</sub> (Titanium Dioxide)	9.8	-	9.8

Measured & Indicated	Southwest Deposit	Armitage Deposit	Total
Contained Fe <sub>2</sub> O <sub>3</sub> (Iron Oxide)	75.0	63.8	138.6
Contained V <sub>2</sub> O <sub>5</sub> (Vanadium Pentoxide)	0.9	0.7	1.6
Contained TiO <sub>2</sub> (Titanium Dioxide)	14.4	12.3	26.7

#### PIT & BENEFICIATION PLANT LAYOUT

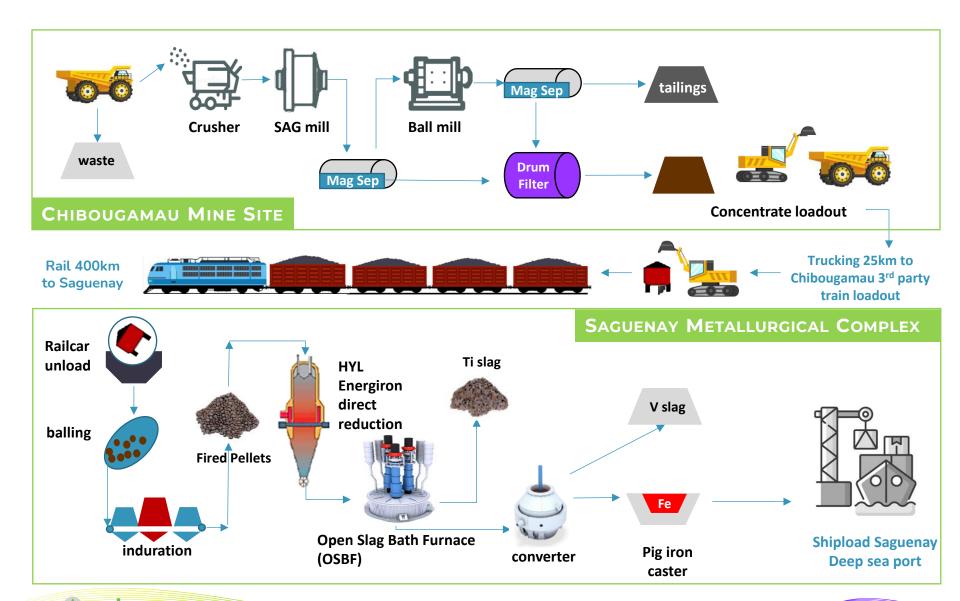


20 km strike length provides scope for substantial resource growth



## Integrated Mine, Mill & Metallurgical Plant





## BlackRock Feasibility Summary (Nov 2022)



### **BlackRock Project – Feasibility Summary**

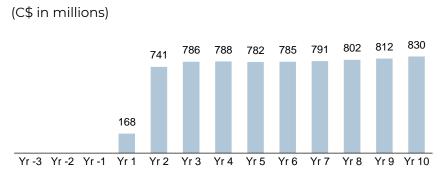
Mine Life	39 years
After-Tax NPV8%	C\$1,932M
After-Tax IRR (%)	18.2%
Initial Capital	C\$1,471M
	Ava. I OM

	<u> </u>
Production (kt)	
FeV <sub>80</sub> (toll processed)	4.4
Ti Slag	118
MPI	526
Commodity prices (C\$/t FOB)	
FeV <sub>80</sub>	\$49,771
Ti Slag	\$395
MPI	\$1,018
- (-+/ )	
Revenue (C\$M/yr)	
FeV <sub>80</sub>	\$217
Ti Slag¹	\$57
MPI	\$537
Operating costs (C\$M/yr)	
FeV <sub>80</sub>	\$77
Ti Slag¹	\$7
MPI	\$216
Key Metrics (C\$M)	
Revenue	\$811
EBITDA	\$478
After-Tax Cash Flow	\$343

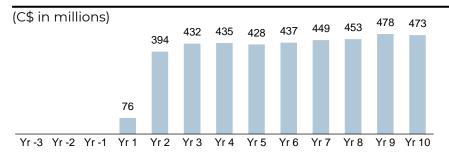
#### <sup>1</sup> Includes alloy metal strip.

## STRATEGIC

#### **BlackRock Revenue - First 10 Years**



#### **BlackRock EBITDA - First 10 Years**



#### **BlackRock After-tax Cash Flow - First 10 Years**

(C\$ in millions)

374 360 326 318 325 331 334 326 336

(51) (190) (527) (737)

Yr-3 Yr-2 Yr-1 Yr1 Yr2 Yr3 Yr4 Yr5 Yr6 Yr7 Yr8 Yr9 Yr10

## Potential Expansion and Product Opportunities



#### FERROVANADIUM PROCESSING

- Feasibility study contemplates toll processing vanadium slag with an off-taker
- Potential to construct and produce FeV80 and vanadium chemicals (incl. vanadium electrolyte for batteries) at the metallurgical plant at the Port of Saguenay

#### **DOUBLING PRODUCTION**

- Potential to increase the mining rate at the mine site and increase throughput at the metallurgical plant
  - Current met. plant capacity for ~25% expansion
- Second pit not considered in the Feasibility study, but could double the reserve tonnage

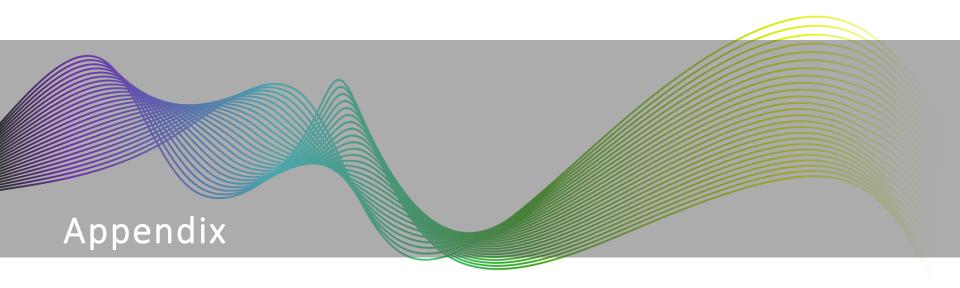
#### ILMENITE CIRCUIT

- Build an ilmenite beneficiation plant at the mine to produce ilmenite, then high-grade titanium feedstock
- Smelting the feedstock would produce highgrade titanium slag with pig iron as a byproduct (toll or with a new furnace)

#### FINLAND INTEGRATION

- Potential to build a concentrator at
   Mustavaara and ship concentrate to Québec
- Mustavaara concentrate has a similar iron and titanium spec., with higher vanadium grades





# Corporate Management Team



Key Management	Education	Experience
Sean Cleary CEO	МВА	<ul> <li>25+ years mining finance, capital markets, merchant banking and board level experience</li> <li>Company builder - co-founder of BlackRock Metals, People Corporation, Pinnacle Steel, Caratax Ltd and involved in numerous early-stage development companies</li> </ul>
Scott Hicks EVP Corporate Development Director	HBA Commerce	<ul> <li>Former investment banker with RBC Capital Markets and BMO Capital Markets</li> <li>Former CEO Strategic Resources</li> <li>Director at Fuerte Metals</li> <li>Currently VP Corporate Development and Communications of Lumina Gold</li> </ul>
<b>Dan Nir</b> Chief Financial Officer	НВА, МВА	<ul> <li>20 years investment banking and corporate development experience executing M&amp;A and capital markets transactions</li> <li>Executive at BlackRock Metals for ten years where he arranged financing for the company from exploration though Full Feasibility and Permitting</li> </ul>
Daniel Dutton Vice-President, Metallurgical & Technical	Metallurgical & Chemical Engineering	<ul> <li>Working on the BlackRock Project for 5 years and he has 25+ years in mining, vanadium, titanium, iron and steel industry with Highveld Steel &amp; Vanadium / Vanchem Plant with Anglo American, Evraz and Duferco</li> <li>Developed numerous patents in titanium extraction with low grade titanium slags and participated in the design, manufacturing and commercial deployment of Vanadium Flow Redox Batteries</li> </ul>
Alex Meterissian Vice-President, ESG & Communications	M.Sc. Pol. Science	<ul> <li>10+ years of governmental affairs consulting experience. Working on the BlackRock file since 2014</li> <li>Instrumental in achieving Environmental Permits for the BlackRock Project, he also manages governmental &amp; First Nations affairs, relations with local communities and media communications</li> </ul>
<b>Michael Lam</b> Vice-President, Finance	CPA, CA	<ul> <li>25+ years of experience in accounting and finance</li> <li>Previously with Big 4 Accounting Firm, he has provided finance/accounting services to Canadian public companies for past ten years</li> <li>Consulting to the BlackRock Project for over 10 years</li> </ul>
<b>Jukka Pitkäjärvi</b> Vice-President, Geology	M.Sc. Geology & Mineralogy	<ul> <li>25+ years of experience as a geologist and geophysicist</li> <li>Extensive experience in developing mines and mills in the vanadium and iron industry</li> <li>Former CEO of Ferrovan Oy in Finland</li> </ul>



# Board of Directors



Board of Directors	Education	Experience
Sean Cleary CEO	МВА	<ul> <li>25+ years mining finance, capital markets, merchant banking and board level experience</li> <li>Company builder - co-founder of BlackRock Metals, People Corporation, Pinnacle Steel, Caratax Ltd and involved in numerous early-stage development companies</li> </ul>
Scott Hicks Director & EVP	HBA Commerce	<ul> <li>Former investment banker with RBC Capital Markets and BMO Capital Markets</li> <li>Former CEO Strategic Resources</li> <li>Director at Atacama Copper</li> <li>Currently VP Corporate Development and Communications of Lumina Gold / Luminex Resources</li> </ul>
Victor Flores Director	B.S. Geology, M.Sc.	<ul> <li>Director of Strategic Projects at Orion Resource Partners</li> <li>Previously with Paulson &amp; Co., a leading NY-based hedge fund, where he was one of the Partners responsible for the firm's gold investments</li> </ul>
Amyot Choquette Director	B.A.A	<ul> <li>Senior Director, Investments, at Ressources Québec, a division of Investissement Québec</li> <li>Previously with Société Générale de Financement du Québec, where he carried out investments and financings in the mining and forest products industries</li> </ul>
Mark Serdan Director	B.Comm, CPA, CA	<ul> <li>20+ years of mining experience and currently the CFO at Aurion Resources.</li> <li>Portfolio Manager for ~15 years at BMO AM and UBS Global AM</li> <li>Previously worked 5 years at BMO Nesbitt Burns in Investment Banking and research.</li> </ul>
<b>Michael Moore</b> Director	B.Sc., P. Geo	25 years of field work and project management experience working on gold-copper deposits, nickel-PGM deposits, manto-type carbonate replacement base metals, low sulphidation epithermal gold systems and uranium and tungsten mineralization



## Carbon Reduction Technology Partnerships







- Collaboration agreement to study supplying the BlackRock Project's metallurgical facility with Anion Exchange Membrane ("AEM") Electrolysers.
- These AEM Electrolysers manufactured by Cipher Neutron will be designed to produce Green Hydrogen in order to support the transition to Green Steel.
- Strategic process technology consist of Hydrogen ready solutions supplied by Tenova (HYL Energiron direct reduction plant) and Metso (Pellet Plant).

- Collaboration agreement to study supplying the BlackRock Project's metallurgical facility with Levidian's patented decarbonization technology referred to as LOOP systems ("LOOP").
- LOOP has a unique net cost advantage over other Hydrogen production technologies because the system produces a byproduct of Graphene, a valuable mineral used for batteries, superconductors, solar cells, and faster and more efficient electronics.

Will enable Strategic to accelerate its hydrogen development roadmap and move towards producing near emissions free iron metallic products



## BlackRock - Permitting History and Status



### 2013

- Applied for a mining lease from the Ministère des Ressources naturelles du Québec and the Canadian Agency for Environmental Evaluation held public hearings
- Granted provincial Global Certificate of Authorization for the production of magnetite concentrate containing vanadium at the mine site

### 2017

Metallurgical Plant Impact Study submitted

### 2019

- Granted modified provincial Global Certificate of Authorization for the production of magnetite concentrate containing vanadium at the mine site
- Permit was modified to reduce tonnage of concentrate produced to match requirements of metallurgical plant
- Granted permit for the metallurgical plant
- Full project, mine site and metallurgical facility are shovel ready

Mine site and metallurgical facility have received all required construction permits



# Exceptional Project Stakeholders at BlackRock



oca







- Agreement with First Nations provides support and social acceptability
- The Cree Nation are experienced partners, commercially advanced and a well-funded First Nations group



- 20-year government program to develop the mining resource in Québec
- BlackRock's project is one of a very few that meet all criteria for government support

Engineering



- Federally owned, deep water port at Saguenay, Québec
- Long term lease for Metallurgical Plant and Agreement to use the port for storage and shipping year round
- Connected to rail, power and natural gas (Potential Hydrogen Hub in Quebec)



- Independent Canadian consulting engineering firm with extensive experience in Québec and abroad
- BBA 43-101 feasibility study for mine, concentrator and metallurgical plant (along with Tetra Tech and WSP)



- Global fully integrated provider of consulting and engineering services with strong local presence in the Province of Québec
- Will work with BBA on the balance of metallurgical plant engineering



- Worldwide supplier of advanced technologies, products and engineering services for the metals, mining and minerals industries
- Worked with BBA on feasibility study on transformation / processing of vanadium titanium magnetite

Metso

- Metso Outotec's traveling grate pelletizing plant is the industry's leading induration technology for iron ore pellet production for a wide range of plant capacities.
- Delivered >65 plants, responsible for two thirds of the world's installed pelletizing capacity.

Negotiations on potential offtake agreements with an established global trader



# BlackRock Reserve and Resources Summary



#### Southwest NI 43-101 Mineral Reserve Estimate

Category	Tonnes (Mt)		In Situ Grade (%)		In Situ Contained (Mt)			
		V <sub>2</sub> O <sub>5</sub>	Fe <sub>2</sub> O <sub>3</sub>	TiO <sub>2</sub>	V <sub>2</sub> O <sub>5</sub>	Fe <sub>2</sub> O <sub>3</sub>	TiO <sub>2</sub>	
Proven	123.9	0.46	40.2	7.7	0.57	49.8	9.5	
Probable	3.9	0.42	40.3	8.1	0.02	1.6	0.3	
Total Reserves	127.8	0.46	40.2	7.8	0.59	51.4	9.8	

### Southwest and Armitage NI 43-101 Mineral Resource Estimate

Category	Tonnes (Mt)		In Situ Grade (%)		In Situ Contained (Mt)			
		V <sub>2</sub> O <sub>5</sub>	Fe <sub>2</sub> O <sub>3</sub>	TiO <sub>2</sub>	V <sub>2</sub> O <sub>5</sub>	Fe <sub>2</sub> O <sub>3</sub>	TiO <sub>2</sub>	
Measured	287.2	0.45	39.0	7.5	1.3	112.0	21.5	
Indicated	68.3	0.44	39.0	7.6	0.3	26.6	5.2	
Total M&I	355.5	0.44	39.0	7.5	1.6	138.6	26.7	
Inferred	73.3	0.44	39.7	7.9	0.3	29.1	5.8	

Note: See Appendix for Reserve and Resources notes.



## BlackRock NI 43-101 Reserve and Resources Notes



- 1. Resources are defined at a minimum cut-off of 10% Satmagan. Due to the necessary rounding of estimates, the rounded totals may slightly differ from the sum of rounded individual estimates.
- 2. The Mineral Resource estimate was completed by Michel Dagbert, Eng. (OIQ #45944) from SGS Canada, an independent Qualified Person as defined in NI 43-101.
- 3. The effective date of the Mineral Reserve estimate is October 2022
- 4. The Mineral Reserves were estimated using the Canadian Institute of Mining, Metallurgy and Petroleum (CIM) Standards for Mineral Resources and Reserves, Definitions and Guidelines prepared by the CIM Standing Committee on Reserve Definitions and adopted by CIM Council in May 2014.
- 5. Qualified Person: The Mineral Reserve statement was prepared by Isabelle Leblanc (OIQ #144395) of BBA, an "independent qualified person", as that term is defined by National Instrument 43-101.
- 6. Open pit Mineral Reserves have been estimated using a 0.29 net revenue factor apply on High Purity Pig Iron (HPPI) price of 670 CAD/t of product, a Ferrovanadium (FeV) price of 54,341CAD/t of product, a foreign exchange rate of CAD1.33 to USD1.00.
- 7. Open pit reserves have been estimated using a cut-off grade of 10% Diluted Satmagan.
- 8. The life of mine strip ratio is 2.2.
- 9. Reserves are derived from the Satmagan Resources Statement (127.8Mt of resources in the Measured and Indicated categories at a cut-off grade of 10%) prepared by Michel Dagbert (OIQ #45944) of SGS Geostat. BlackRock exploration program in the Chibougamau Municipality is being supervised by Charles Perry, P.Geo., and Pierre O'Dowd, P.Geo., both Qualified Persons, as defined by National Instrument 43-101. Mineral Resources are inclusive of Mineral Reserves.
- 10. The reference point for the Mineral Reserves is the crusher feed.
- 11. Expected % V2O5 in concentrate and % metallurgical weight recovery are based on Davis Tube Analysis (DTA) metallurgical test work.
- 12. BBA is not aware of any known environmental, permitting, legal, title-related, taxation, socio-political, marketing or other relevant issue that could materially affect the Mineral Reserves estimate.



## Mustavaara – A Past Producing Asset





### TIER 1 COUNTRY

- Finland stable government with growing economy
- EU looking to Finland to supply growing critical metal requirements



### **ESG**

- Brownfields site with prior disturbance
- Access to carbon free hydro and nuclear power



### **REDUCED RISK**

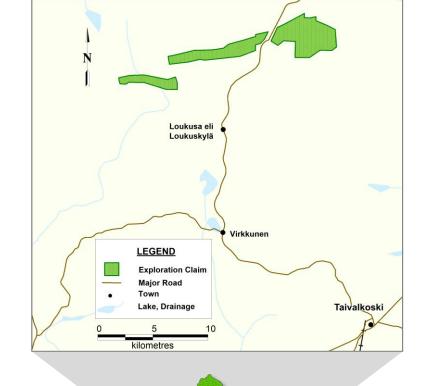
- Past producer of V205 and pig iron
- Metallurgy that works with proven ability to upgrade material to concentrate
- Consistent, well understood mineralization



### Mustavaara Overview



- Mustavaara is located in north-central Finland, approximately 179 km northwest of Oulu and 650 km north of Helsinki
- Access to the property is provided by paved highways and a gravel road to the property
- Consists of three reservations totalling ~2,650 ha
- Approximately 10,000 metres of drilling over 73 holes has been completed on the property
- Previously mined by the Finnish state company Rautaruukki Oy between 1976 and 1985
  - Mustavaara and the nearby Otanmäki deposit accounted for ~10% of world vanadium production
- Historic mining reached a max depth of 50 metres along a 1,000 metre corridor before ceasing due to low metal prices of ~US\$1.50/lb V<sub>2</sub>O<sub>5</sub>
- Remaining NI 43-101 compliant M&I resource totaling 104 Mt @ 15.4% magnetite and 0.90% vanadium in concentrate
- Vanadium-rich magnetite zones located along an 18 km long magnetic anomaly – Large scale potential along strike
  - Simple magnetic separation upgrade anticipated



**Finland** 





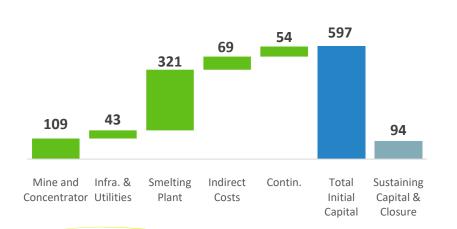
## Mustavaara PEA Summary (Jun 2021)



### **PEA Highlights**

- 20.25-year mine life
- Annual production of 4.6 kt of FeV80 & 329 kt of pig iron
- After-tax NPV (8%) and IRR of €190 million and 12.2%
- Average all-in sustaining co-product cash costs of €15.2 /kg FeV80 and €210.7/t pig iron
- LOM revenue mix of 46.7 % FeV80, 50.8 % pig iron and 2.6 % other by-products

#### **Life of Mine Capital Costs (€M)**

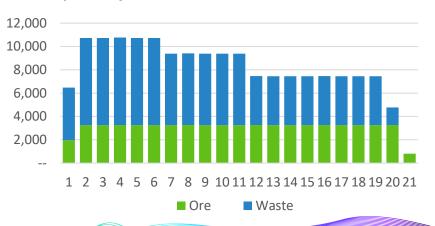


### After-tax NPV (8%) and IRR Sensitivity



#### Mine Plan Summary (kt)

#### LOM strip ratio of 1.7 to 1.0





### Mustavaara Resource Summary



### Mineral Resource Estimate Summary (11.0% magnetite cut-off grade)

Resource Class	Million Tonnes		Average	Grade	Contained Metal			
		Magnetite (%)	VinMC <sup>(1)</sup> (%)	Ti <sup>(2)</sup> (%)	Fe <sup>(2)</sup> (%)	VinMC <sup>(1)</sup> (kt)	Ti <sup>(2)</sup> (kt)	Fe <sup>(2)</sup> (kt)
Measured	64.0	15.41	0.91	3.75	63.3	90	370	6,244
Indicated	39.7	15.27	0.88	3.53	62.8	53	214	3,805
Total M&I	103.7	15.36	0.90	3.67	63.1	143	584	10,049
Inferred	42.2	15.11	0.92	3.75	62.3	59	239	3,971

### Sensitivity of Measured + Indicated Mineral Resource to Cut-Off Grade

Cut-Off Magnetite (%)  Million Tonne	Million	Average Grade				Contained Metal		
	Tonnes	Magnetite (%)	VinMC <sup>(1)</sup> (%)	Ti <sup>(2)</sup> (%)	Fe <sup>(2)</sup> (%)	VinMC <sup>(1)</sup> (kt)	Ti <sup>(2)</sup> (kt)	Fe <sup>(2)</sup> (kt)
8.0	107	15.17	0.9	3.64	63.2	146	593	10,281
10.0	106	15.26	0.9	3.65	63.2	146	590	10,291
11.0	104	15.36	0.9	3.67	63.1	143	584	10,049
12.0	95	15.71	0.9	3.72	63.0	134	555	9,394
14.0	67	16.81	0.9	3.80	62.9	102	430	7,115

Note: The mineral resource estimate has an effective date of September 14, 2020. Metal prices used: Pig Iron US\$350.00 per tonne, Ferrovanadium US\$30.00 per kilogram. (1) The weight percent of vanadium retained in the magnetic fraction is reported as VinMC (Vanadium in Magnetic Concentrate) and can be correlated with magnetically recovered vanadium grades in large scale magnetic separation plants. This work has indicated that the magnetite content could be upgraded by a factor of six. (2) Ti (titanium) and Fe (iron) grades and contained metal values are stated in recovered magnetite concentrate post upgrading.







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